

# Welcome

## 2007 Maxwell Workshop on Organizations & the Natural Environment

Sponsored by the Center for Environmental Policy and Administration (CEPA)

Maxwell School of Citizenship & Public Affairs

Syracuse University

May 22-24, 2007

Workshop organizers, Christopher Thoms, Charlie Benjamin and Steve Brechin, look forward to your arrival to Syracuse on May 22<sup>nd</sup>, one month from today.

The Workshop will take place in the Public Events Room, 220 Eggers Hall, Syracuse University campus, Wednesday May 23<sup>rd</sup> and Thursday May 24<sup>th</sup>. Sessions will begin at 9 a.m. and end at 5 p.m. Day 1 and 4 p.m. Day 2. There will be bus service to and from the hotel.

Everyone will be staying in The Genesee Grande: <http://www.geneseegrande.com/>

Please see the website for contact details and directions for those of you driving. Your room and related taxes will be paid for by the Workshop. You will be responsible for any and all incidentals.

*Getting to the hotel:* If you are flying into SYR, the Syracuse Hancock International Airport is literally within 15 minutes from campus and The Genesee Grande. Since it will be difficult for us to coordinate your arrivals, please simply take a cab to the hotel. Cabs can be found on the ground [baggage claim] level on the southern end of the airport [near US Air/ Northwest] Note: the airport has two terminals - northern and southern terminals.

There will be daily bus service to and from the hotel to Eggers Hall: leaving at 8:30 a.m. and returning after the session on Day 2. At the end of Day 1 we are traveling to the town of Skaneateles, New York, about 40 minutes away. We will have separate bus transportation for that trip.

Please review the Meeting Arrangements Information for details for each day [please see below]

*The First Evening:* Our first time together as a group will take place on Tuesday evening May 22<sup>nd</sup>. We have made dinner arrangements at a restaurant called Pascale's in downtown Syracuse at 6:30 p.m. During dinner we will introduce the group, workshop and theme. The bus will leave the lobby at 6:15 p.m.

*Weather:* Who knows! On Saturday, April 21, 2007 it was sunny and 75 degrees. Three days ago it was 28 degrees and a foot of snow. I have been told that it could either be freezing rain or 80 degrees and sunshine. I would assume it will be somewhere in between. I know this does not inspire a great deal of confidence but I like to think optimistically. On the evening of Wednesday May 23<sup>rd</sup>, we will have a special dinner that may require warm clothes. Please dress in layers for that event. Also, because of time pressure we will leave directly from Eggers Hall to our special dinner arrangements. Hence all of us will need to plan accordingly.

Breakfast is on your own, although a continental breakfast will be available at the Public Events Room. Lunch and Dinner will be provided for all Workshop participants.

Contacts: My cell phone is: 217 649 4885. CEPA's office phone is: 315 443-1890 (Marlene)

Looking forward to seeing you in Syracuse, Steve

**2007 Maxwell Workshop on Organizations & the Natural Environment:  
Theme – Organizational Networks**

**Center for Environmental Policy and Administration  
Maxwell School of Citizenship & Public Affairs  
Syracuse University  
May 22-24, 2007**

**Meeting Arrangements Information**

**Arrival:** Afternoon, Tuesday, May 22, 2007 – On Own – The Genesee Grande, Syracuse, New York

**Evening: May 22<sup>nd</sup>:**

Dinner; Welcome & Introductions; Introduction to the Workshop - Organizers  
[6:30 p.m. Dinner at Pascales – Private Room] Bus Service – Depart 6:15 p.m. from hotel  
Return 9 p.m.

**Night 1: Genesee Grand**

**Day 1: May 23<sup>rd</sup>**

BREAKFAST on Own

Continental Breakfast available in Meeting Room

Bus Transport to Campus – **8:30 a.m.** Leaving Genesee Grande

**9:00 a.m. Panel 1:** Networks and Ecosystem Management

Lurie “Institutional Dynamics and the Politics of Large-Scale Ecosystem  
Management Networks: The Rise and Disintegration of the CALFED  
Bay-Delta Program”

Goldstein and Butler, “Ecological Restoration Through Storytelling: Using  
Learning Networks For Institutional Transformation”

Discussion

**10:30 a.m. Break**

**11:00 a.m. Panel 2:** Local Networks in Environmentalism

Robinson et al. “Ideologically Structured Information Exchange Among  
Environmental Groups”

McCance, “Networking to conserve biodiversity: The case of Chicago  
Wilderness

Welch-Devine, “Organizational Networks and the Creation of Natura 2000

Discussion

**12:30 p.m. LUNCH**

**1:30 p.m. Panel 3: Conceptual Issues in Collaborative Planning Processes**

Henry, "Ideology as a Predictor of Organization Network Cohesion and Collaborative Planning Processes"

Wondelleck, "The Distinguishing Characteristics of Natural Resource Networks: A Challenge for Current Theory?"  
Discussion

**3:00 p.m. Break**

**3:30 p.m. Panel 4: Forms of Network Governance**

Thoms, "Co-Constructing Community Forests in Nepal: Network Ontology and Mutual Constraint in Trans-national Aid"

Brechin & Salas, "NGO Networks & Nature Protection in Belize, Central America: Examining the Theory of the Hollow State in a Developing Country Context"

Discussion

**5:00 p.m. End of Session; 5:15p.m. Departure for Dinner**

Special Dinner Arrangements in Skaneateles, New York; Bus transportation

## **Night 2: Genesee Grande**

**Day 2: May 24<sup>th</sup>**

BREAKFAST on Own

Continental Breakfast available in Meeting Room

Bus Transport to Campus – **8:30 a.m.** Leaving Genesee Grand

**9:00 a.m. Panel 5: Civil Society Networks & Conservation Management**

Duffy, "Global Networks in Conservation: The Politics of Engagement between Civil Society and the World Bank"

Benjamin, "Learning to Lobby: Civil Society Networks and the Decentralization of Natural Resource Management in Mali"

Lewis, "The Effects of Transnational Environmentalism on Domestic Environmental Coalitions: Thick Conservation Networks and Thin Pollution Networks in Ecuador"

Discussion

**10:30 a.m. Break**

- 11:00 a.m.**      **Panel 6: Social Capital and Multifunctionality**
- Wilshusen, “ Shades of Social Capital: Elite Persistence and the Everyday Politics of Community Forestry in Southeastern Mexico
- Wolf, “Network Forms in Production of Multifunctional Landscapes”
- Discussion
- 12:30 p.m.**      **LUNCH**
- 2:00 p.m.**      **Comments and Discussion:**  
Rosemary O’Leary and Tony Bebbington
- 3:30 p.m.**      **Thank you! Next Steps: Organizers**
- 4:00 p.m**      **End of Workshop:**  
Happy Hour at Local Pub

Dinner and Night 3 for those with Friday flights  
Own Departure arrangements – Please stay for the entire workshop

#### **Expectations on Paper Presentations:**

There are six panels with a final panel with comments from our two commentators.

As you likely noticed above, each session is 90 minutes long. If it is a two-paper session, each author will have 30 minutes maximum followed by 30 minutes of group discussion. If you are part of a three-paper session you will have 20 minutes each maximum followed by 30 minute group discussion. Breaks follow each panel presentations in order to continue conversation informally.

At the end, our commentators will have 30 minutes each followed by 30 minutes of general discussion.

We have no strict presentation requirements. PowerPoint presentations are allowed if you feel comfortable with that technology. The room is high-tech. Please feel free to present the old fashion way – simply speaking from notes – if that is more comfortable to you. The point of the entire Workshop is to engage in extended discussion on the academic merits of each other’s work.

#### **Expectations After the Workshop: Publication Process**

As mentioned in earlier emails, it is our intention to publish ours papers as an edited volume, tentatively titled: *Organizing Nature: with a catchy subtitle*. The commentators’ contributions will provide conclusions to the volume. We organizers will provide an introductory chapter with overview.

Process: After the Workshop, it is our expectations that each of you will make changes to your individual paper based on feedback from the commentators and comments received during discussion. We will place a deadline for revisions at the end of the Workshop. One of the reasons we planned the Workshop in the spring was in order to facilitate revisions in a timely manner for a quick turn-around. We have a few thoughts about potential publishers but are open to discussion. In the past I have found it difficult to engage the interest of a publisher until a full draft is completed. Hence we have not invested much time or energy in lining up a publisher ahead of time. For those of you who are in the process of publishing your paper elsewhere – you will need to revise one of your versions in order to address copyright concerns or face the prospects of not being included in the volume. We will most likely discuss more about the publication process during the workshop.